GOKHAN ERTUG

(February 2025)

EMPLO	YMENT
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01/2024 Lee Kong Chian Professor of Strategic Management

Lee Kong Chian School of Business Singapore Management University

01/2023-12/2023 Professor of Strategic Management and International Business

Adelaide Business School University of Adelaide

07/2021 Lee Kong Chian Professor of Strategic Management (on leave during 2023)

Lee Kong Chian School of Business Singapore Management University

01/2020 Professor of Strategic Management

Lee Kong Chian School of Business Singapore Management University

07/2014 Associate Professor of Strategic Management

Lee Kong Chian School of Business Singapore Management University

07/2008 Assistant Professor of Strategic Management

Lee Kong Chian School of Business Singapore Management University

EDUCATION

2008 Ph.D. in Management

INSEAD, Fontainebleau, France

2004 M.S. in Management

INSEAD, Fontainebleau, France

2002 B.S. in Business Administration

Bilkent University, Ankara, Turkey

EDITORIAL POSITIONS

Deputy Editor Organization Science (01/2023 -)

Associate Editor Academy of Management Annals (02/2025 –)

Journal of Management (07/2020 - 06/2023)

Academy of Management Journal (07/2016 - 07/2019)

Consulting Editor Business & Society (2023 -)

Guest Editor/Special Issue Journal of International Business Studies "Making connections: Social

Networks in International Business," (2020) guest editor, with

I. Cuypers, A. Zaheer, M. Kilduff, and J. Cantwell.

Journal of Management "Invisible Inequalities: Exploring Hidden Differences Among Individuals in the Workplace," (2024) guest editor and JOM coordinating editor, with H. Bapuji, JD.

Shaw, V. Soundararajan

- Business & Society "Covid-19 and Business and Society Scholarship" (2024), guest editor, with H. Bapuji, J. Doh, G. George, J. Mair, A. Prasad.
- Journal of Management Studies "Managing Social Evaluations in a Complex an Evolving Worlds" (expected publication in 2025), guest editor, with M. Clemente, M. Etter, S. Graffin, A. Zavyalova, Y. Snihur.

RESEARCH INTERESTS

status, social networks, trust, reputation, organization theory; international business; inequality

PUBLISHED or ACCEPTED ARTICLES¹

- Edman, J., Cuypers, I., Ertug, G., & Aguilera, R. 2024. Nationalist sentiments and the multinational enterprise: Insights from organizational sociology. *Journal of International Business Studies*, 55: 825-839
- Bapuji, H., Chrispal, S., Attri P.S., Ertug, G., & Soundararajan, V. 2024. An integrative review of management research on caste: Broadening our horizons. *Academy of Management Annals*, 18(2): 506-249
- Mount, M.P., Ertug, G., Kavusan, K., George, G., & Zou, T. 2024. Reeling in the slack: An integrative review to reinstate slack as a central theoretical construct for management research. *Academy of Management Annals*, 18(2): 473-505
- Ertug, G., Cuypers, I., Edman, J., & Dow, D. 2024. The effect of nationalism on governance choices in cross-border collaborations. *Journal of Management*, 50(7): 2597-2640
- Prato, M., Ertug, G., Castellucci, F., & Zou, T. 2024. The status of status research: A review of the types, functions, levels, and audiences, *Journal of Management*, 50(6): 2266-2308
- Brennecke, J., Ertug, G., Elfring, T. 2024. Networking fast and slow: The role of speed in tie formation, *Journal of Management*, 50(4): 1230-1258
- Zou, T., Ertug, G., Cuypers, I., & Ferrin, D. 2023. Trust across borders: A review of the research on interorganizational trust in international business. *Journal of International Business Studies*, 54: 1379-1401 *
- Ertug, G., Brennecke, J., & Tasselli, S. 2023. Theorizing about the implications of multiplexity: An integrative typology. *Academy of Management Annals*, 17(2): 626-654
- Bapuji, H., Chrispal, S.A., Vissa, B., & Ertug, G. 2023. Local, yet global: Implications of Caste for MNE research and policy, *Journal of International Business Policy*, 6: 201-234
- Maoret, M., Marchesini, G., & Ertug, G. 2023. On the status shocks of tournament rituals: How ritual enactment affects productivity, input provision, and performance, *Academy of Management Journal*, 66(3): 926-951
- Brands, R., Ertug, G., Fonti, F., & Tasselli, S. 2022. Theorizing Gender in Social Network Research: What We Do and What We Can Do Differently. *Academy of Management Annals*, 16(2): 588-620
- Cuypers, I., Patel, C., Ertug, G., Li, J. T., & Cuypers, Y. 2022. Top management teams in international business research: A review and suggestions for future research, *Journal of International Business Studies*, 53: 481-515
- Collet, F., Carnabuci, G., Ertug, G., & Zou, T., 2022. Ideological boundaries of status advantages: Legislative effectiveness in the House of Representatives in the United States Congress, *Organization Studies*, 43(1): 35-57

 $^{^{\}scriptscriptstyle 1}$ Articles on which the authors are listed alphabetically, or contributed equally, are indicated with an asterisk " * ".

- Ertug, G., Brennecke, J., Kovacs, B., & Zou, T. 2022. What does homophily do? A review of the consequences of homophily. *Academy of Management Annals*, 16(1): 38-69
- Cuypers, I., Hennart, J. F., Silverman, B., & Ertug, G. 2021. Transaction cost theory: Past progress, current challenges, and suggestions for the future. *Academy of Management Annals*, 15(1): 111-150
- Ertug, G., Hedstrom, P., & Kotha, R., 2020. Kin ties and the performance of new firms: A structural approach, *Academy of Management Journal*, 63(6): 1893-1922
- Bapuji, H., Ertug, G., & Shaw, J. D. 2020. Organizations and societal economic inequality, *Academy of Management Annals*, 14(1): 60-91
- Tandon, V., Ertug, G., & Carnabuci, G. 2020. How prior ties influence learning-by-hiring, *Journal of Management*, 46(2): 287-320
- Ertug, G., & Maoret, M. 2020. Do coaches in the National Basketball Association actually display racial bias? A replication and extension, *Academy of Management Discoveries*, 6(2): 206-234 *
- Prato, M., Kypraios, E., Ertug, G., & Lee, Y. 2019. Middle-status conformity revisited: The interplay between achieved and ascribed status, *Academy of Management Journal*, 62(4): 1003-1027
- Cuypers, I., Ertug, G., Heugens, P., Kogut, B., & Zou, T. 2018. The Making of a Construct: Lessons from 30 years of the Kogut & Singh cultural distance index, *Journal of International Business Studies*, 49(9): 1138-1153 *
- Ertug, G., Gargiulo, M., Galunic, C., & Zou, T. 2018. Homophily and individual performance. *Organization Science*, 29(5): 912-930
- Zou, T., Ertug, G., George, G. 2018. The capacity to innovate: A meta-analysis of absorptive capacity, *Innovation: Organization and Management*, 20(1): 87-121
- Cuypers, I., Ertug, G., Reuer, J., & Bensaou, B. 2017. Board composition in international joint ventures, *Strategic Management Journal*, 38(4): 920-938 *
- Tschang, T. & Ertug, G. 2016. New blood as an elixir of youth: Effects of human capital tenure on the explorative capability of aging firms, *Organization Science*, 27(4): 873-892
- Dow, D., Cuypers, I., & Ertug, G. 2016 The effects of within-country linguistic and religious diversity on foreign acquisitions, *Journal of International Business Studies*, 47(3): 319-346 *
- Ertug, G., Yogev, T., Lee, Y., & Hedstrom, P. 2016. The art of representation: How audience-specific reputations affect success in the contemporary art field, *Academy of Management Journal*, 59(1): 113-134
- Cuypers, I., Ertug, G., & Hennart, J.-F. 2015. The effects of linguistic distance and lingua franca proficiency on the stake taken by acquirers in cross-border acquisitions, *Journal of International Business Studies*, 46(4): 429-442 *
- Ertug, G. & Castellucci, F. 2015. Who shall get more? How intangible resources and aspiration levels affect the valuation of resource providers, *Strategic Organization*, 13(1): 6-31 *
- Huang, K. & Ertug, G. 2014. Mobility, retention and productivity of genomics scientists in the U.S. *Nature Biotechnology*, 32(9): 953-958
- Ertug, G. & Castellucci, F. 2013. Getting what you need: How reputation and status affect team performance, hiring, and salaries in the NBA. *Academy of Management Journal*, 56(2): 407-431 *
- Ertug, G., Cuypers, I., Bensaou, B., & Noorderhaven, N. G. 2013. Trust between international joint venture partners: Effects of home countries. *Journal of International Business*

- **Studies**, 44(3): 263-282 *
- Galunic, C., Ertug, G. & Gargiulo, M. 2012. The positive externalities of social capital: Benefitting from senior brokers. *Academy of Management Journal*, 55(5): 1213-1231
- Castellucci, F. & Ertug, G. 2010. What's in it for them? Advantages of high status partners in exchange relationships. *Academy of Management Journal*, 53(1): 149-166 *
- Gargiulo, M, Ertug, G., & Galunic, C. 2009. The two faces of control: Network closure and individual performance among knowledge workers. *Administrative Science Quarterly*, 54(2): 299-333

EDITORIALS, COMMENTARIES, RESPONSES, & INVITED CONTRIBUTIONS

- Caines, V., Ertug, G., Bordia, P., & Schleicher, D. J. 2025. Retirement and organizations: Advocating organizational responsibility for retirement in practice and scholarship. *Journal of Management*, 51(2): 518-535
- George, G., Ertug, G., Bapuji, H., Doh, J.P., Mair, J., & Prasad. A. 2024. COVID-19 and management scholarship: Lessons for conducting impactful research, *Business & Society*, 63(4): 715-744
- Bapuji, H., Ertug, G., Soundararajan, V., & Shaw, J. D. 2024. Invisible inequalities: Barriers, challenges, and opportunities. *Journal of Management*, 50(3): 835-848.
- Zou, T., & Ertug, G. 2024. Unwitting Participants at Our Expense: A/B Testing and Digital Exploitation. **Business & Society**, 63(7): 1513-1517
- Bapuji, H., Patel, C., Ertug, G., & Allen, D. G. 2021. COVID-19 is an opportunity to rethink IO psychology, not for business as usual. *Industrial and Organizational Psychology*, 14(1-2), 50-54
- Bapuji, H., Patel, C., Ertug, G., & Allen, D. G. 2020 Corona crisis and inequality: Why management research needs a societal turn. *Journal of Management*, 46(7): 1205-1222
- Cuypers, I., Ertug, G., Cantwell, J., Zaheer, A., & Kilduff, M. 2020. Making connections: Social networks in international business. *Journal of International Business Studies*, 51(5): 714-736
- Ertug, G., Gruber, M., Nyberg, A., & Steensma, K. H. 2018 A brief primer on data visualization opportunities in management research. *Academy of Management Journal*, 61(5), 1613-1625
- Shaw, J. D., & Ertug, G. 2017. The suitability of simulations and meta-analyses for submissions to Academy of Management Journal. *Academy of Management Journal*, 60(6), 2045-2049

CHAPTERS & WORK IN EDITED VOLUMES

- Ertug, G., Cuypers, I., Noorderhaven, N., & Bensaou. B. 2019. The double-edged sword of high expectations: Presumptive trust, reflective trust, and satisfaction in international joint ventures. In F. Contractor & J. Reuer (Eds.), *Frontiers of Strategic Alliance Research*. Cambridge University Press
- Yogev, T. & Ertug, G. 2015. Global and local flows in the contemporary art market: The growing prevalence of Asia. In O. Velthuis & S. Baia-Curioni (Eds.), *Cosmopolitan Canvases. The Globalization of Markets for Contemporary Art*. Oxford University Press
- Gargiulo, M. & Ertug, G. 2014. The power of the weak. In *Research in the Sociology of Organizations*, vol.40, Contemporary Perspectives on Organizational Social Network Analysis (edited by S.P. Borgatti, D.J. Brass, D.S. Halgin, G. Labianca, A. Mehra)
- Gargiulo, M. & Ertug, G. 2006. The dark side of trust. In R. Bachmann & A. Zaheer (Eds.),

Handbook of Trust Research. Edward Elgar.

CONFERENCE AWARDS

- Soundararajan, V., Van Assche, A., Bapuji, H. & Ertug, G. 2023. Global Supply Chain Practices and Inequality. Winner of the FIU/AIB Best Theory Paper Award at the Annual AIB Conference in Warsaw
- Soundararajan, V., Van Assche, A., Bapuji, H. & Ertug, G. 2023. Global Supply Chain Practices and Inequality. Winner of the CPoIB Prize for the Best 'Societally Engaged IB Paper' Award at the 49th AIB UK & Ireland Chapter Conference
- Ertug, G., Cuypers, I., Dow, D. 2018. Bringing nationalism into management research: An illustration using the choice of governance in cross-border collaborations. *Winner of the CGIO NUS Best Paper in International Corporate Governance (AOM)*
- Dow, D., Cuypers, I., Ertug, G. 2014. Distance and within-country effects on foreign acquisitions. *Winner of the SMS Special Conference Sydney Best Proposal Prize*
- Cuypers, I., Ertug, G., Reuer, J. J., Bensaou, B. 2012. Board composition in international joint ventures. *Winner of the Annual SMS Best Conference Paper Prize*

SERVICE AT SMU

Promotion, Tenure and Appointments Committee	2024-
(university level, member)	
School Evaluation Committee (member)	2018-2024
Area head/coordinator	2019-2022
Chair of recruitment committee for area	2016-2017
Recruitment committee for area (member)	2014-2016, 2019-2022, 2024-
Seminar co-coordinator for area	2013-2015
PhD Program coordinator for area	2013-2015

FELLOWSHIPS

2020-2021	Lee Kong Chian Fellow, SMU
2018-2019	Lee Kong Chian Fellow, SMU
2016-2017	Lee Kong Chian Fellow, SMU
2009-2010	Lee Foundation Fellow, SMU