<u>Resume of Jayarani Tan</u>

Educational Qualifications

| 1983-1986 | Ph.D Degree in Sociology at Universitaet Bielefeld (University of Bielefeld, West Germany) |
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| 1980-1982 | Masters Degree in Sociology at Universitaet Bielefeld (University of Bielefeld, West Germany) |
| 1979-1980 | German Language Course at the Goethe Institute in Freiburg in West Germany |
| 1979 | Awarded 'Deutsche Akademischer Austauschdienst' (German Academic Exchange) Scholarship by the German Government for post-graduate studies in West Germany |
| 1978-1979 | Honours Degree in Sociology University of Singapore |
| 1975-1978 | Bachelors of Arts Degree (Majored in Philosophy and Sociology) University of Singapore |

Work Experience

| 2011- | Senior Lecturer at Singapore Management University |
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| 2009- | Graduate Diploma in Human Capital Management for City University of New York offered at Aventis School of Management |
| 2008- 2011 | Lecturer at Singapore Management University Helped develop the new syllabus for the module entitled 'Leadership and and Teambuilding'. |
| 2008 - | Services at SMU: Admissions Committee Member: selection of candidates for LKCSB |
| | Project Adviser for UOB-SMU Entrepreneurship Alliance Centre |
| | Counselor to students at the Centre for Counseling and Guidance |
| 2005 - 2008 | Adjunct Lecturer at Singapore Management University and National University of Singapore |
| 2007 | Taught in the MBA program for National University of Singapore |

Subject: Leadership in Organizations

- 2006 External Examiner for DBA Thesis submitted to Leadership Program, Graduate School, RMIT (Royal Melbourne Institute of Technology)
- 2004- 2005 Career Development Consultant for SAF Officers from MinDef for SMA (Singapore Manufacturer's Association) School of Management
- 2000 2005 Part-Time Lecturer at Singapore Institute of Management <u>Course taught</u>: Introduction to Organizational Behaviour for the RMIT (Royal Melbourne Institute of Technology) Business Degree Program
- 1996- 2000 Human Resource Management Specialist at NUS Business School Graduate Level Courses Taught: Asia-Pacific EMBA program in 1997: Business Ethics Business Negotiation Self-Management: IQ, EQ, AQ

MBA program for the German Military University (Munich) conducted at NUS Business School in 1997

Referee for the Asia Pacific Journal of Management (NUS Publication), and the Journal entitled, Research and Practice in Human Resource Management while working at NUS.

Consultancy work with the Executive Development Program (NUS): The Royal Brunei Airline Program (1996 - 1998) Human Resource Management Program (1997)

Consultancy work with the China Institute for Research and Development (1999): Management and Organization Issues – Communication, Conflict Management, Teamwork, Leadership and Self-Management

- 1991-1996 Part-Time Lecturer/Consultant at SIM (Singapore Institute of Management, University of London Program) <u>Subjects taught:</u> Introduction to Sociology Organization Theory
- 1991-1993 Tutor at NUS (Dept. of Sociology)
- 1987-1990 Personnel Manager (Head of Personnel Department) at Siemens Pte. Ltd.

| 1986-1987 | Engaged in Research at the Institute of Southeast Asian Studies (ISEAS) |
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| 1981 | Presented a Talk on the Political and Historical Development of Southeast Asia at a Seminar organized by the 'Deutsche Frauen Ring' (German Women's Circle) |
| 1981 | Consultant to the German Institute for International – Development (GTZ) in Bonn |
| 1974-1975 | Relief Teacher (Ministry of Education) |

Publications and Conference/Working Papers:

- Hans-Dieter Evers, Jayarani Pavadarayan and Heiko Schrader, "The Chettiar Moneylenders in Singapore," 1994, in: H. D. Evers and Heiko Schrader (eds.), The Moral Economy of Trade. Ethnicity and Developing Markets, Part II Solutions to the Traders' Dilemma. London: Routledge, p. 198-207
- Hans-Dieter Evers and Jayarani Pavadarayan, "Religious Fervour and Economic Success: Chettiar Moneylenders in Singapore," 1993, in K. S.
 Sandhu and A. Mani (eds.), Indian Communities in Southeast Asia.
 Singapore: Times Academic Press, p.848-846

Community Work:

- 2009 Appreciation Award for 10 years of service as mediator with the Ministry of Law.
- 1999- Subordinate Court Mediator and Community Disputes Mediator with The Community Mediation Centre, Ministry of Law, Singapore